

Message Text

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ACTION TRSE-00

INFO OCT-01 EA-10 ISO-00 NEA-10 IO-13 AID-05 CIAE-00
COME-00 EB-08 FRB-03 INR-10 NSAE-00 ICA-11 XMB-02
OPIC-03 SP-02 LAB-04 SIL-01 OMB-01 NSC-05 SS-15
STR-07 CEA-01 L-03 H-01 PA-01 /117 W
-----084608 190353Z /15
P 190330Z JUL 78
FM AMEMBASSY MANILA
TO SECSTATE WASHDC PRIORITY 8708

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USADB

PASS TREASURYDEP FOR SHERK

E.O. 11652: N/A
TAGS: EAID, EFIN, ADB
SUBJECT: POST-EVALUATION ACTIVITIES

1. AUDIT COMMITTEE OF ADB BOARD OF DIRECTORS HAS CONCLUDED A REVIEW OF THE BANK'S POST-EVALUATION ACTIVITIES AND HAS SUBMITTED ITS CONCLUSION AND RECOMMENDATIONS FOR CONSIDERATION OF THE BOARD. ADB DOC. SEC. M62-78 CONTAINS THE COMMITTEE'S SPECIAL REPORT TO THE BOARD ON THE BANK'S POST-EVALUATION ACTIVITIES. DOCUMENT WAS POUCHED STATE AND TREASURY JULY 17 AND WILL BE CONSIDERED BY BOARD ON AUGUST 8.

2. FOLLOWING ARE THE MAIN CONCLUSIONS AND RECOMMENDATIONS IN THE REPORT:

- A. IN VIEW OF THE INCREASINGLY LARGE NUMBER OF COMPLETED PROJECTS, THE BANK SHOULD GEAR ITSELF TO UNDERTAKE A GREATER NUMBER OF POST-EVALUATION STUDIES IN THE LIMITED OFFICIAL USE

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FUTURE SO THAT THE COVERAGE OF SUCH STUDIES WILL BE REPRESENTATIVE OF THE LARGE VARIETY OF PROJECTS FINANCED BY THE BANK.

- B. A SYSTEM OF PREPARING PROJECT COMPLETION REPORTS ON ALL COMPLETED PROJECTS SHOULD BE SPEEDILY ADOPTED BY THE BANK AS A PREREQUISITE FOR THE ENHANCED PROGRAM OF

STUDIES ENVISAGED.

- C. INTENSIVE STUDIES ARE IMPORTANT AND THEIR NUMBER SHOULD NOT BE REDUCED BU, IN ORDER TO ACHIEVE THE NECES-SARY COVERAGE, THE BULK OF THE BANK'S FUTURE POST-EVALUA-TION ACTIVITIES SHOULD CONSIST OF PROJECT PERFORMANCE AUDIT STUDIES, ON LINES ALREADY CONTEMPLATED BY THE BANK IN DOC. SEC. M30-76. IT IS CONSIDERED THAT ABOUT 50 PERCENT OF COMPLETED PROJECTS SHOULD BE SUBJECTED TO POST-EVALUATION.
- D. EXTERNALLY CONDUCTED POST-EVALUATION STUDIES SHOULD BE CONTINUED WITH, AS IN THE PAST, ON A HIGHLY SELECTIVE BASIS. IN SELECTING CONSULTANTS FOR SUCH STUDIES, QUALITY AND RELEVANT EXPERIENCE SHOULD BE THE PRIME CONSIDERATIONS.
- E. CONSIDERATION SHOULD NOW BE GIVEN TO UNDERTAKING A FEW COUNTRY AND/OR SECTORAL REVIEWS.
- F. KEEPING IN VIEW THE PARAMOUNT IMPORTANCE OF FEEDBACK OF THE LESSONS LEARNED FROM POST-EVALUATION STUDIES INTO THE BANK'S OPERATIONAL ACTIVITIES, THE BANK SHOULD ESTABLISH AN EFFECTIVE SYSTEM IN THIS REGARD WITHOUT DELAY. THE POST-EVALUATION UNIT SHOULD ALSO PREPARE AN ANNUAL REVIEW, CLEARLY SETTING FORTH THE RESULTS OF STUDIES UNDERTAKEN AND HOW LESSONS LEARNED HAVE ACTUALLY BEEN APPLIED OR LIMITED OFFICIAL USE

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COULD BE APPLIED IN THE FUTURE.

- G. THE AUDIT COMMITTEE SHOULD BE CLOSELY ASSOCIATED WITH THE PROCESS OF FORMULATING THE BANK'S ANNUAL PROGRAM OF POST-EVALUATION ACTIVITIES AND THE SELECTION OF PROJECTS FOR STUDY.
- H. THE POST-EVALUATION UNIT OF THE BANK SHOULD BE APPROPRIATELY STRENGTHENED, PARTICULARLY IN RESPECT OF NEEDED TECHNICAL EXPERTISE, TO ENABLE IT TO COPE EFFEC-TIVELY WITH THE EXPANDED PROGRAM OF WORK ENVISAGED. IN KEEPING WITH THE NATURE AND IMPORTANCE OF THE FUNCTION OF THE UNIT, ITR SHOULD BE HEADED BY A SENIOR OFFICER OF RANK NOT BELOW THE LEVEL OF RANGE VI OF THE PROFESSIONAL STAFF SALARY STRUCTURE.

3. USADB COMMENT: WE BELIEVE THE AUDIT COMMITTEE'S CONCLUSIONS AND RECOMMENDATIONS ARE CONSISTENT WITH THAT PART OF THE RECENT ADB MANAGEMENT PROPOSAL TO REORGANIZE THE OPERATIONAL FUNCTION OF BANK RELATING TO DETACHING THE POST-EVALUATION FUNCTION FROM THE ECONOMIC OFFICE AND PLACING IT UNDER AN INDEPENDENT POST-EVALUATION OFFICE

REPORTING DIRECT TO THE PRESIDENT. WE EXPECT TO RECEIVE
A COPY OF THE DRAFT GAO REPORT PRIOR TO THE BOARD MEETING
AND WILL TAKE ITS VIEWS INTO ACCOUNT IN OUR COMMENTS
BEFORE THE BOARD. EDMOND

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Message Attributes

Automatic Decaptioning: X
Capture Date: 01 jan 1994
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: AUDITS, DEVELOPMENT PROGRAMS
Control Number: n/a
Copy: SINGLE
Draft Date: 19 jul 1978
Decaption Date: 01 jan 1960
Decaption Note:
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 20 Mar 2014
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1978MANILA12209
Document Source: CORE
Document Unique ID: 00
Drafter: n/a
Enclosure: n/a
Executive Order: N/A
Errors: N/A
Expiration:
Film Number: D780295-0943
Format: TEL
From: MANILA USADB
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1978/newtext/t19780743/aaaabkdp.tel
Line Count: 120
Litigation Code IDs:
Litigation Codes:
Litigation History:
Locator: TEXT ON-LINE, ON MICROFILM
Message ID: bec7b370-c288-dd11-92da-001cc4696bcc
Office: ACTION TRSE
Original Classification: LIMITED OFFICIAL USE
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 3
Previous Channel Indicators: n/a
Previous Classification: LIMITED OFFICIAL USE
Previous Handling Restrictions: n/a
Reference: n/a
Retention: 0
Review Action: RELEASED, APPROVED
Review Content Flags:
Review Date: 04 may 2005
Review Event:
Review Exemptions: n/a
Review Media Identifier:
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
SAS ID: 1957678
Secure: OPEN
Status: NATIVE
Subject: POST-EVALUATION ACTIVITIES
TAGS: EAID, EFIN, ADB
To: STATE
Type: TE
vdkgvwkey: odbc://SAS/SAS.dbo.SAS_Docs/bec7b370-c288-dd11-92da-001cc4696bcc
Review Markings:
Sheryl P. Walter
Declassified/Released
US Department of State
EO Systematic Review
20 Mar 2014
Markings: Sheryl P. Walter Declassified/Released US Department of State EO Systematic Review 20 Mar 2014